HSM NEWS

FOR STAFF JULY 2026 / NO. 104



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HSM INDUSTRI A/S

SÆRLIG FORSTÅELSE FOR STÅL

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NEWS FROM

NICK STEFAN MARK





Project Department – Status after Q2

In terms of projects, the second quarter has been quieter than the same period last year. Once again, we are benefiting from the broad composition of our customer segments; this underscores the importance of our operational setup.

We have been busy with scheduled maintenance shutdowns at several of our industrial clients while simultaneously handling a wide range of tasks within the rail, infrastructure, process industry, and offshore sectors. Consequently, our activity level has been higher than what is generally seen in the industry.

A Promising Third Quarter

The resource schedule looks solid for the post-summer period, and we anticipate a steady workflow throughout the third quarter. At the same time, we have many exciting proposals with clients that are close to becoming confirmed orders.

This week, we submitted a major proposal for the production and delivery of 26 bus stations for Iceland. We have just been notified that we submitted the lowest price. Given that the tender is weighted 80% on price and 20% on organization and references, we see a strong chance of winning the contract. The project bears many similarities to the light rail project we previously completed, making it a great fit for us.

Another exciting project—for Molslinjen—is ready for signing. This means we expect to launch operations in earnest at the Odden ferry terminal soon, where we will install a facility similar to the one we previously completed at the Aarhus ferry terminal.

Work on addressing the cracks in the Little Belt Bridge (Lillebæltsbroen) has been at a standstill for a period, but the project will resume in the third quarter, when we will once again dispatch personnel to carry out the necessary repairs.

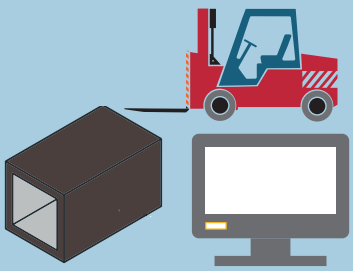
AI to make daily work easier

We have established an internal working group focused on automating the handling of certificates, delivery notes, and cutting files. The goal is to leverage AI to optimize our workflows, making processes faster, more consistent, and more streamlined.

Summer

Finally, I would like to say thank you. It is a great pleasure to visit our customers and hear the praise you receive for your efforts and excellent collaboration. You are the ones who build our strong reputation, and that is something we can all be proud of.

Thank you for your hard work during the first half of the year, and have a wonderful summer!







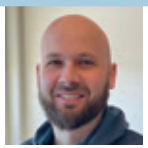
Summer has started well with lots of sunshine and heat records.

Respect to those of you who have worked both indoors and outdoors. You can suddenly understand why the siesta was invented. Working in the heat requires a few extra breaks in the shade and plenty of water. Fortunately, there are not many days a year that we are exposed to this kind of weather☀.

We have just finished a few busy weeks with industrial stoppages and associated production of spare parts here at the workshop. It went really well and absolutely flawlessly.
It is a pleasure to experience the effort you make when we have customers who are in an emergency situation and need quick response or production of spare parts. It is a huge strength for us and we must continue to do so 💪.

In general, there has been enough to look forward to the last few months with projects in the workshop, assembly and work in the Painting Hall. It is wonderful and it also looks bright on the other side of the summer holidays, where many exciting tasks await.

I wish you all a really good summer☀. Enjoy it!



Optimizing fixed costs – work clothes and consumables
Dear colleagues.

I regularly review our overheads to ensure we are running a healthy business. Of course, we shouldn't lack anything in everyday life, but there's no reason to pay for something we don't use.

1. Adjustment of work clothes
We have experienced increasing costs for the work clothes we rent. A review shows that we are currently renting approximately 140 pieces of work clothing more than is needed if everyone has the agreed six pieces of work clothing each. The clothes cost the same, regardless of whether they are used or lying unused in the closet.

What does it mean to you?

- If you have received an SMS about work clothes, this means that you have more than six pieces of work clothes registered. Therefore, contact Ole Byvald so that the excess can be deregistered.
- Can you get by with less? If you can make do with fewer than six pieces of work clothing, you are very welcome to deregister what you do not use. It can always be ordered again if the need arises.

2. Testing of consumables
We continuously test different consumables to find the best quality for the price. Rasmus is responsible for comparing products from different suppliers.

Give sound

- It is very important that you notify Rasmus if you find that some of the test items do not meet the required quality. Your feedback is included directly in the overall assessment.

Finally, I would like to wish you all a fantastic and sunny summer holiday.

Thank you very much for your great effort - and enjoy the holiday when you get there☀!

Cranes with chains at eye level
REMEMBER when you are finished lifting the crane in the workshop, the crane must be hoisted up under the ceiling. Far too often the crane is left with the chains hanging at head height, just enough to be stepped on.



Obligation to report accidents at work. Change in rules
From 1 July 2026, employers' obligation to report accidents at work will change so that an accident at work must only be reported when there is at least three days of absence in addition to the day of the injury.

Although the obligation to report is relaxed, the following still applies:

- The employer can always report an accident at work voluntarily, even if the absence is shorter than three days.
- If there is reason to believe that an accident at work may give rise to the right to compensation (e.g. for permanent injury, loss of earning capacity, treatment costs or aids), the accident must still be reported - regardless of the length of the absence.



Status of battery storage on Bornholm

Work on Bornholm has now started and the assembly is progressing according to plan. Work is on schedule and the project is developing as expected.



Installation of two-story interior structure in existing boiler room. The structure is placed on the existing concrete columns from the previous boilers.

40
YEARS ANNIVERSARY



Finn Storgaard

On April 28, 2026, Finn Storgaard celebrated his 40th anniversary at HSM Industri A/S.

Finn was hired on April 28, 1986, when the company consisted of just 10 employees and the customer base was primarily farmers and local industrial customers. Today, the staff is 175.

Throughout his many years at HSM Industri, Finn has handled a wide range of tasks. In recent years, he has worked particularly closely with our industrial customers and with district heating plants around Djursland.

Finn is known for his great understanding of customer needs and his ability to translate ideas into concrete solutions. He masters the entire process - from measuring at the customer's site to production at the factory and subsequent assembly. With his practical approach and strong professional insight, he has a special ability to see the possibilities and ensure the best possible solution for our customers.

Finn is currently on a senior scheme, which means that he works 2–3 days a week, depending on the scope of the projects he is working on.

Outside of work, Finn enjoys life with his wife Kirsten. Together they enjoy camping around Europe. The family also includes his daughter Henriette, her husband and the couple's two children, who live in Stockholm. This is where the trip often ends, as Finn loves spending time with his grandchildren, Viggo and Maja, whom he enjoys following and being with.

HSM Industri A/S wishes Finn a very happy anniversary and thanks him for his exceptional efforts and good cooperation throughout the years.



Two-day stop at AAK

In week 26 there was a minor, two-day stop at AAK, where 3-5 employees from HSM participated.

The work consisted primarily of manufacturing and replacing pipes. Jørgen Jensen was out measuring for the new pipes approximately 14 days beforehand. He subsequently manufactured the pipes at the factory, which have now been installed and replaced at the facility, while more pipes have been manufactured on site.

The work is mainly 2" stainless steel pipes, which have been produced and installed in connection with the stop.



Stairs to Ny Kastrup Airport Station

Here are pictures from the installation and the finished result of Staircase P11 at the new Kastrup Airport Station.

The project has been a long time in the making. The original installation was planned for week 8, but due to various circumstances at the customer's place, the installation was not completed until mid-June.

As the pictures show, the result has been really nice.









New vibration deburrer

provides better finish and higher efficiency

We have invested in a new vibration deburrer, which has now been put into use in the grinding hall.

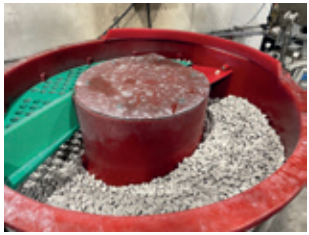
It is a machine that we have high expectations for. It can deburr and surface treat items in black steel, stainless steel and aluminum and is suitable for smaller items with a maximum size of 300 × 300 mm.

The process is a wet process, where the items are processed in a mixture of water and compound together with special grinding chips. It is the grinding chips that carry out the actual deburring and give the items a uniform and beautiful surface. After processing, the items are passed through a drying system so that they are ready for further production.

Environmentally friendly cleaning and recycling of process water
Since the process takes place with water, the process water is naturally contaminated with grinding dust and particles from the processed items. Depending on the material, it may contain heavy metals, among other things.

To minimize water consumption, the plant is equipped with a centrifuge that cleans and recirculates the process water. The centrifuge removes grinding dust, heavy metals and other impurities while the compound is retained in the water. This means that the water can be reused in the process, which both reduces resource consumption and makes the process more economical and environmentally friendly.

The new vibration deburrer is another step towards more efficient production with consistently high quality.

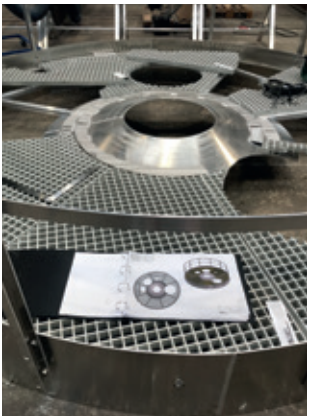




Reconstruction and retrofit of aluminum silos for plastic granules







For a new customer in Billund, we are currently rebuilding and building new grates on top of silos. There are 18 silos in total. The silos measure Ø3500 x 8000 mm.

The work being carried out now is a prototype test. It is the precursor to the final work that will take place from week 37 and a few weeks onwards.

During the final assembly, in addition to the grates, various process equipment will also be installed, as well as new filters that will be welded into the tank top.



Repair of bridge wing

We have been in Bøjden to repair one of the wings on the gangway system that we delivered earlier this year. The wing had been damaged in a collision.

At the factory we had manufactured a new wing, which was subsequently installed on site.

ALSLINJEN sails between Fynshav located on Als and Bøjden located on Funen.

25
YEARS ANNIVERSARY



Senad Durakovic

On Friday, June 12, Senad Durakovic celebrated his 25th anniversary at HSM Industri.

In 1993, Senad fled from Bosnia to Denmark alone. His mother and sister later followed.

In 2001, Senad was employed as an unskilled laborer at HSM Industri, where he performed occasional work. However, during a service assignment at a customer, it quickly became clear that he possessed special skills. Senad quickly identified the problem on a machine that was causing challenges, and it also turned out that he was a trained machinist.

Shortly after, he was employed as a machinist – a role he has since filled with great professionalism and commitment.

Senad can always be found in the turning workshop, where he masters almost all tasks. He is a very skilled craftsman and he often finds good and creative solutions to complicated tasks. Senad is a man who takes care of his work and rarely makes a fuss.

Senad always drives beautiful and exclusive cars, his hair is always perfect and he meets his surroundings with a smile and a good mood.

In his free time, Senad often goes on trips with his adult sons. In addition, he plays music, masters many instruments and is a very talented musician.

He also often visits his homeland and has an apartment in Sarajevo, where he stays when the opportunity arises.

We wish Senad a big congratulations on his anniversary and thank him for the good cooperation throughout the years.





Container transport to NG Nordic



Several of you have probably noticed the large roller conveyors that were in the assembly hall for a period. They were part of a project for NG Nordic.

The existing system was worn out and therefore a new one had to be delivered. Daniel Larsen has worked on a few improvement proposals, but the system is otherwise designed as a copy of the existing transport system for ash containers.

The containers are placed on the conveyor belt and transported under an incineration hopper, where up to 9 tons of ash are filled in each container. The ash is coarse and contains, among other things, iron.

When the containers are full, they are tilted using hydraulics so that condensation water can drain out before they are collected and the contents are sold at a discount.

Grenaa Hydraulik was responsible for the renovation of the hydraulics at the factory in Grenaa. All the roller conveyors were assembled in complete modules at the factory and subsequently transported to Nyborg, where the assembly was completed in five days.











40th anniversary

On Friday, May 1st, we celebrated Finn's 40th anniversary at Gjerrild Kro.

It was a pleasant afternoon, where there was time to thank Finn for the great effort he has made over many impressive years at HSM.

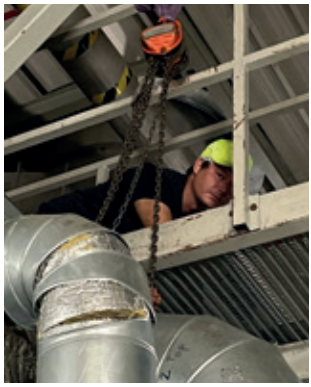
Once again, a big congratulations on the anniversary.











Aarhus Protein

Over the past three months, we have been performing ongoing service and maintenance on the production facility at Aarhus Protein.

The work has included extensive pipe work in dimensions 2", 3", 4" and 5", repair of heat exchangers and replacement of rollers on the ship loader.

A number of components have been dismantled and transported to our workshop, where they have been refurbished or newly manufactured, before subsequently being reassembled on the facility. Other tasks have been carried out directly on site.

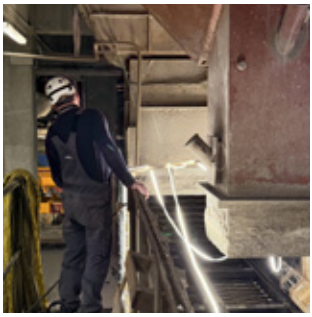








Three-week stop on Kredsløb





At the time of writing, we are in the middle of the annual major overhaul stop at Kredsløb. It is during this stop that the furnaces are shut down and renovated both outside and inside, above and below. This extensive renovation of the production facility only takes place once a year.

In the first week of the stop, we had 12 employees on day shifts. This week, 18 employees have been sent off. Seven of them work 12-hour night shifts, while seven work 12-hour day shifts. The rest perform various tasks during regular working hours. In the last week of the stop, we will have 15 employees on day shifts.

Among the tasks carried out during the stop are the renovation of the shaking chutes and the Mayfran system (the slag conveyor), as well as the replacement of wear plates in the receiving silo. In addition, condensers and transitions are replaced as needed and iron components are replaced where necessary.

Sommer stop at Kronospan

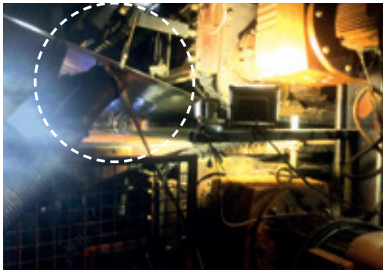
The annual major renovation stop at Kronospan has just been completed with great success.

From Tuesday, June 23rd to Monday, June 29th, we worked around the clock at the factory. The effort involved 20 men on a 12-hour day shift and 4 men on a 12-hour evening shift.

Among the largest tasks was replacing the press belt in the large press and replacing an axle in Torwegge. In addition, a Retler has been at the workshop for renovation and installation of new boxes, and an auger has been renovated and fitted with a new axle.

At HSM Industri, we have also manufactured an aluminum platform, a cyclone and 26 meters of radar tube, which have subsequently been installed at Kronospan. In addition, a large number of repairs and replacements of various wear parts have been carried out.

The entire production stop has exceeded all expectations. Henrik Soelberg praises the effort and highlights the great work. *"Everyone really gave it their all – even though the heat put everyone to the test. A fantastic effort was made and the whole stop went really well".*



Replacement of press belt, 87 m long





Axle replacement.



Replacement of bearings on cooling fans.







Royal visit

June 2nd was a very special day for all of us at the factory. We had the great honor of being visited by the Royal Couple in connection with their summer trip to Norddjurs Municipality.

It was a pleasure to show our company and tell about something we are particularly proud of – our apprentices.

During the tour, the Royal Couple met, among others, Johanne, who is a newly qualified stainless steel blacksmith, Samuel, who is a 3rd year apprentice as a small blacksmith, Silje, who is a 1st year apprentice as a surface finisher, and William, who is in a junior master apprenticeship.

Before the visit, there had been close cooperation between Norddjurs Municipality, PET and the Court to plan the event down to the smallest detail.

The Royal Couple were very excited about the visit and impressed by the company that Esben has managed to build up. They showed great interest in the exciting tasks we solve around the country, and in the broad and extensive reference portfolio we have built up over the years.

Those of you who were at the factory that day experienced a royal couple who were genuinely interested, engaged and in good spirits. There was time to say hello and wave to everyone.

1000 thanks for all of you who supported the visit and contributed to the positive atmosphere of the day.















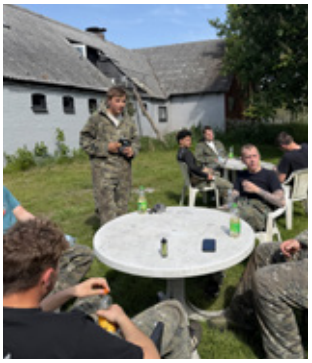
Apprenticeship event

At the most recent apprentice meeting, it was decided that the apprentices from HSM Industri would like to organize a joint activity for all apprentices in the group.

On Friday 29 May, the apprentices met for a game of paintball, after which the evening continued with a joint dinner in the bowling centre.

The event was very well received by the other companies in the group. However, BP Søndergaard did not participate as they had a company event on the same day, but they supported the initiative and thought it was a really good idea.









10 years anniversary

Dear Kamil
We would like to congratulate you on your 10th anniversary.
At the same time, we would like to take this opportunity to thank you for your great work, which we hope will continue for many years to come.
We wish you all the best in the future!







25 years anniversary

On Friday, June 12th, we celebrated Senad Durakovic's 25th birthday in the canteen.

It was a really nice afternoon. Once again, thank you very much for your efforts over the years.







The 4 Box Living prefabricated modules intended for student housing under VidenDjurs - have now found their final place.

In action at "New Little Belt Bridge"

We have previously mentioned the project in HSM-Nyt.



Here Jesper Kjær and Tom Brokmann are seen unloading and installing brackets for platforms and vibration dampers, which were purchased in Italy.

The work is part of the extensive project on the New Little Belt Bridge, where assembly and maintenance tasks are being carried out on an ongoing basis.









Employment

Blacksmith

Gary Thornton	15 / 6
Bo Bang	29 / 6

FGU student, painting department

Caroline Jackueline Meng	26 / 5

Resignations

Michael Vanggaard Jespersen
Oliver Byvald Pedersen



Special days

40 YEARS
MARK MØLLER ..... June 30

60 YEARS
HENRIK SOELBERG ..... August 20

WEDDING
DENNIS BORG PEDERSEN ..... June 20
MAREK GUTOWSKI .....

ADDITION TO THE FAMILY
MIKKEL KJÆR KRISTIANSEN (SON) .....





August Krogh Business Award 2026

The company Kyed & Kjærsgaard from Auning has been awarded the Business Prize and at the same time receives a grant of DKK 40,000 sponsored by HSM Industri and Djurslands Bank.

Kyed & Kjærsgaard is developing a specially designed tool for children with mild walking disabilities or delayed motor development.

NEWS

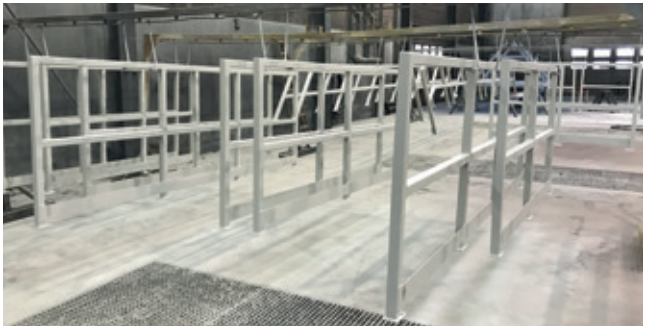
Painting hall





Sandblasting and surface treatment performed on various conveyor belt components for a Rohde Nielsen vessel.

Priming prior to final surface treatment of various guards/railings for the "battery storage" project on Bornholm.



Sandblasting and surface treatment with 500-micron paint performed on support legs.



